

Summary of Consolidated Financial Results for FY2025, and Forecast of Consolidated Financial Results for FY2026

< Consolidated Financial Results >

(Millions of yen, percentage figures show year-on-year ratio.)

	Net Sales		Operating Income		Ordinary Income		Profit Attributable to Owners of Parent		Dividends per Share (Yen)
FY2025	410,878	102.6 %	21,486	105.6 %	24,393	104.8 %	24,757	93.9 %	66.00
FY2024	400,514	109.6 %	20,340	165.5 %	23,280	157.1 %	26,367	257.0 %	66.00

NIPPON CORPORATION and its group companies (hereinafter “NIPPON”) are striving to continuously improve our corporate value based on the management philosophy of “Contributing to the realization of a sustainable society by pursuing the well-being (happiness, health, and smiles) of people.”

During FY2025, as part of efforts to strengthen profitability, we continued to work to expand sales of the Oh’ My Premium brand (for dried and frozen pasta) based on a marketing strategy enhanced through collaboration with Katana Inc. Additionally, the construction of our new flour mill in Chita City, Aichi Prefecture, which began in 2023, is progressing smoothly to start operations planned in February 2026. Furthermore, Utah Flour Milling, LLC, in which we invested in 2023, has started operations in February 2025.

In April 2025, we implemented organizational reforms in the Food Business, and reorganized the departments previously separated by product temperature zones into “Retail Products Dept.” and “Food Service Products Dept.” This will enable us to achieve swift decision-making based on customer needs, previously based on product orientation. Concurrently, we established “Marketing Dept.” in order to implement product developments and sales support activities together.

Consolidated results for FY2025 of NIPPON were as follows. Net sales increased by 2.6% year-on-year to ¥410,878 million, due to factors such as the expansion of food service demand and inbound tourism, price revisions implemented previous and current fiscal years, and growth in sales volume of the Oh’ My Premium brand products driven by the strengthening of marketing strategies. In terms of profit, despite an increase in various costs, including personnel and logistics costs, in each business, due to an increase in sales volume in the Flour Milling Business and the Food Business, operating income increased by 5.6% year-on-year to ¥21,486 million and ordinary income increased by 4.8% year-on-year to ¥24,393 million, and profit attributable to owners of parent decreased by 6.1% year-on-year to ¥24,757 million.

< The amounts of dividends >

We consider returning profits to shareholders to be an important management issue. We determine the amounts of dividends by taking into consideration our business performance and future business environment, etc., with the aim of

maintaining a consolidated dividend payout ratio of 30% or more, calculated by excluding "special and extraordinary income / loss from asset sales and other factors" while taking into consideration the strengthening of the corporate structure, future business development, and the business environment, as well as internal reserve.

The year-end dividend will be ¥33 per share for FY2025, the same amount as announced on May 14, 2024. As a result, the annual dividend will be 66 yen per share, including the interim dividend already paid.

< Forecast of Consolidated Financial Results for FY2026 >

(Millions of yen, percentage figures show year-on-year ratio.)

	Net Sales		Operating Income		Ordinary Income		Profit Attributable to Owners of Parent		Dividends per Share (Yen)
Second quarter of FY2025	211,500	103.2 %	10,600	100.7 %	12,100	100.1 %	8,500	60.5 %	33.00
FY2026	424,000	103.2 %	21,500	100.1 %	24,500	100.4 %	20,200	81.6. %	66.00

For FY2026, we forecast net sales to increase by 3.2% year on year to ¥424,000 million, as consumer demand is expected to remain strong. As for profits, although various costs for s higher personnel expenses, logistics costs, and raw material costs are expected to continue, as well as increased depreciation expenses related to the operation of new factories, due to sales volume growth associated with sales promotion, etc, we forecast operating income to increase 0.1% to ¥21,500 million, ordinary income to increase 0.4% to ¥24,500 million, and profit attributable to owners of parent to decrease 18.4% to ¥20,200 million.

With regard to dividends, the annual dividends of ¥66 per share for FY2026 is planned to be paid, the same amount as FY2025.