

| | | | | August 6, 2020 | |
|---|-----------------|------------------------------------|---------------|----------------|--|
| Listed company name: | Nippon Flou | ır Mills Co., Ltd. | | | |
| Listing: | The 1st section | on of Tokyo Stock Exchange | | | |
| Code number: 2001 | URL: | https://www.nippn.co.jp/ | TEL: | 03-3511-5307 | |
| Representative: | Toshiya Mae | zuru, President and Chief Operatin | g Officer | | |
| Contact: | Naoyuki Tsu | da, General Manager of Corporate | Communication | s Group | |
| Filing date of quarterly fin | nancial report: | August 7, 2020 | | | |
| Start of cash dividend pay | ments: | — | | | |
| Supplementary quarterly materials prepared: | | red: None | | | |
| Quarterly results informat | ion meeting hel | d: None | | | |

*Amounts less than one million yen have been rounded down. 1. Consolidated financial results for the first quarter of FY2021 (From April 1, 2020 to June 30, 2020)

(1) Consolidated operating results (cumulative)

| (Millions of yen, per | centage figures show the r | ate of change from the sa | me period of the previous year.) |
|---------------------------|-----------------------------|---------------------------|-----------------------------------|
| (infinitions of year, per | contrage inguies show the i | are of change from the su | ine period of the previous year.) |

| | Net Sal | Net Sales | | Operating Income | | Ordinary Income | | Profit Attributable to Owners of Parent | |
|--------------|---------|-----------|-------|------------------|-------|-----------------|-------|--|--|
| 1Q of FY2021 | 80,685 | (5.7)% | 1,645 | (33.8)% | 2,601 | (20.2)% | 1,685 | (32.3)% | |
| 1Q of FY2020 | 85,544 | 2.6% | 2,486 | (1.6)% | 3,259 | (2.6)% | 2,491 | 8.5% | |

(Note) Comprehensive income:

1Q of FY2021: ¥2,732 million (110.6%) 1Q of FY2020: ¥1,297 million (-56.3%)

| | Profit per Share (Yen) | Fully Diluted Profit per Share (Yen) | |
|--------------|------------------------|---|--|
| 1Q of FY2021 | 21.99 | 19.17 | |
| 1Q of FY2020 | 32.53 | 28.38 | |

(2) Consolidated financial position

| | Total Assets | Net Assets | Equity Ratio |
|--------------------------|-----------------|-----------------------|--------------|
| 1Q of FY2021 | 284,657 | 159,928 | 54.5% |
| FY2020 | 290,428 | 158,581 | 52.9% |
| (Reference) Equity capit | tal: 1Q of FY20 | 021: ¥155,237 million | |
| | FY2020: | ¥153,727 million | |

2. Dividends

| | | Dividends per Share (Yen) | | | | | |
|-------------------|--------|---------------------------|--------|----------|-----------|--|--|
| | 1Q-end | 2Q-end | 3Q-end | Year-end | Full Year | | |
| FY2020 | — | 16.00 | | 18.00 | 34.00 | | |
| FY2021 | | | | | | | |
| FY2021 (Forecast) | | 17.00 | | 17.00 | 34.00 | | |

(Note) Adjustment for the most recent forecast of the dividends in the current term: None

3. Forecast of the consolidated financial results for FY2021 (From April 1, 2020 to March 31, 2021)

| (Millio | ures show the rates of cl | hanges from the same per | iod of the previous year.) |
|---------|---------------------------|--------------------------|----------------------------|
| | | Desfit Attributable | |

| | Net Sa | lles | Operating Income | | Ordinary Income | | Profit Attributable to Owners of Parent | | Profit per Share (Yen) |
|-----------|---------|--------|------------------|---------|-----------------|---------|---|---------|---------------------------|
| Half year | 170,000 | (1.3)% | 3,500 | (34.1)% | 4,200 | (30.7)% | 3,000 | (25.9)% | 39.15 |
| Full year | 345,000 | 0.0% | 9,000 | (18.9)% | 10,500 | (17.6)% | 7,000 | (21.7)% | 91.35 |

(Note) Adjustment for the most recent forecast of the consolidated financial results in the current term: None

* Notes

- (1) Significant changes in subsidiaries during the current quarter (changes in specified subsidiaries in accordance with changes in the scope of consolidation): None
- (2) Adoption of special accounting methods for preparation of quarterly consolidated financial information: None
- (3) Changes in accounting policies, accounting estimates and retrospective restatements

| 1) | Changes in accounting policies due to revisions of accounting standards: | None |
|--------------|--|------|
| \mathbf{a} | | N.T. |

| 2) | Changes other than 1): | None |
|----|----------------------------------|------|
| 3) | Changes in accounting estimates: | None |
| 4) | Retrospective restatements: | None |

- 4) Retrospective restatements:
- (4) Number of shares issued and outstanding (common stock)
 - 1) Number of shares outstanding at the end of each period (including treasury shares):
 - 2) Number of treasury shares at the end of each period:
 - 3) Average number of shares (quarterly consolidated cumulative period):

| ng | 1Q of FY2021 | 78,824,009 | shares | FY2020 | 78,824,009 | shares |
|----|--------------|------------|--------|--------------|------------|--------|
| ie | 1Q of FY2021 | 2,097,679 | shares | FY2020 | 2,157,266 | shares |
| | 1Q of FY2021 | 76,648,148 | shares | 1Q of FY2020 | 76,582,988 | shares |
| | | | | | | |

- * These consolidated financial results are outside the scope of quarterly review procedures by certified public accountants or an audit corporation.
- * Explanation regarding the appropriate use of projected financial results and other special instructions

Descriptions regarding the future, including the financial outlook contained in this material, are based on certain information currently available to the Company and particular assumptions, which are, at the discretion of the Company, deemed reasonable, and actual financial results may significantly vary due to various factors. Please refer to "1. Qualitative Information on Quarterly Consolidated Financial Results, (3) Information on forecast of the consolidated financial results" on page 5 for information on preconditions underlying the above outlook and other related information.

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(Millions of ven)

| 1. Qualitative Information on Quarterly Consolidated Finar |
|--|
|--|

(1) Overview of business results

| | | | | (Millions of yell) |
|---|--------------------------------------|--------------------------------------|------------|--------------------|
| | First three months of Fiscal 2020 | First three months of Fiscal 2021 | Difference | Change |
| Net sales | 85,544 | 80,685 | (4,858) | 94.3% |
| Operating income | 2,486 | 1,645 | (841) | 66.2% |
| Ordinary income | 3,259 | 2,601 | (658) | 79.8% |
| Profit attributable to owners of parent | 2,491 | 1,685 | (805) | 67.7% |

During the first three months of the fiscal year ending March 31, 2021, economic activities in Japan remained constrained owing to concerns about the possibility of a second wave of infection in addition to the severe global impact of the COVID-19 pandemic. Prospects for the Japanese economy continued to be uncertain.

The food industry, centering on the restaurant sector, was greatly affected by the government's request for people to stay at home and for the operation of various businesses to be suspended following the declarations of a state of emergency issued in April and May, as well the introduction of shorter opening hours for certain businesses, the cancellation of large-scale events, and other developments. Moreover, COVID-19 triggered significant changes in consumer behavior in Japan and abroad that have persisted even after the lifting of the declaration of the state of emergency and the business environment is becoming increasingly harsh.

In these circumstances, as part of efforts to fulfill its social responsibility the Group exercised due care and implemented measures to prevent infection of customers and employees so as to ensure safety and a stable supply of food.

With the aim of maintaining sustainable growth even in this unforeseeable harsh business environment, the Group is strengthening its business foundation as a multifaceted food enterprise by reducing costs and beefing up sales to reinforce the existing business while, at the same time, making vigorous capital investment in promising fields in Japan and abroad. Capital investment projects currently underway include construction of a new premix plant at the Fukuoka Mill, expansion of a frozen food plant at the Isesaki Plant of NIPPN Frozen Food Co., Ltd., and construction of a frozen dough plant of NIPPN (Thailand) Co., Ltd.

Meanwhile, on April 1, 2020, the Company reformed its organization, launching an organizational system consisting of four business divisions: three divisions responsible for the flour milling, food, and ready-made meals businesses in Japan, respectively, and one division responsible for the international business. In collaboration with the Production & Technology Department that supports each business division, the business divisions will promote swift and aggressive business development.

The Company transitioned to a Company with Audit & Supervisory Committee on June 26, 2020, in order to strengthen audit and supervisory functions and further enhance the corporate governance structure so as to further increase corporate value.

Furthermore, the Company decided to change its company name (trade name) from Nippon Flour Mills Co., Ltd. to NIPPN CORPORATION, with the change scheduled to take effect on January 1, 2021. The Company aims to grow as a multifaceted food enterprise both in name and reality by changing the name that it has used since the Company's foundation. The Company will use "NIPPN," which has been used as the Company's pet name, and endeavor to further expand and develop its business as an enterprise with which customers will experience an ever-closer relationship.

Consolidated net sales for the first three months of fiscal 2021 decreased by 5.7% year on year to \$80,685 million, operating income decreased by 33.8% to \$1,645 million, ordinary income decreased by 20.2% to \$2,601 million, and profit attributable to owners of parent decreased by 32.3% to \$1,685 million.

The performance of individual business segments was as follows.

1) Flour Milling

| 0 | | | | (, |
|------------------|--------------------------------------|--------------------------------------|------------|--------|
| | First three months of Fiscal 2020 | First three months of Fiscal 2021 | Difference | Change |
| Net sales | 25,770 | 24,131 | (1,638) | 93.6% |
| Operating income | 1,317 | 951 | (366) | 72.2% |

The Group is strengthening quality control in response to the growing preoccupation with the safety and security of food throughout society. At the same time, to address customer needs and diversifying food preferences, the Group promoted sales initiatives with a view to resolving the issues that concern customers. Despite operating in an environment in which the impact of COVID-19 was expanding, we strove to strengthen initiatives in partnership with customers, enhance sales capabilities and brand power, and promoted sales activities.

As a result, shipped volume of wheat flour was higher than the level for the same period of the previous year, but sales were lower than the level for the same period of the previous year, partly affected by the price revision made in January 2020.

Both shipped volume and sales of wheat bran, a by-product, were higher than the levels for the same period of the previous year.

In line with the increase of government sales prices (tax inclusive) of imported wheat by 3.1% on average for the five key products in April 2020, we revised the prices of wheat flour products for professional use for shipments on and after June 20, 2020.

As a result, net sales for the Flour Milling segment decreased by 6.4% year on year to \$24,131 million, and operating income decreased by 27.8% to \$951 million.

| | | | | (Willions of year) |
|------------------|--------------------------------------|--------------------------------------|------------|--------------------|
| | First three months of Fiscal 2020 | First three months of Fiscal 2021 | Difference | Change |
| Net sales | 50,926 | 48,392 | (2,533) | 95.0% |
| Operating income | 1,022 | 825 | (197) | 80.7% |

2) Food

In the professional-use category, demand was sluggish, centering on the restaurant sector, reflecting the government's request for people to stay at home and for the operation of various businesses to be suspended following the declarations of a state of emergency as well as the introduction of shorter opening hours, the cancellation of large-scale events, and other developments. As a result, sales of products in the professional-use category were lower than the level for the same period of the previous year.

On the other hand, in the home-use product category, the government's request for people to stay at home led to an increase in demand for products for consumption at home. As a result, there was brisk demand for home-use premixes, pasta, and pasta sauces, and sales of products in the home-use product category were higher than the level for the same period of the previous year.

In the frozen foods category, significant changes in consumer behavior were evident, such as the growth in demand for products for consumption at home, similar to the situation in the home-use product category. As a result, there was brisk demand for the Oh' my Premium series of frozen pasta and for the Yokubari Plate series of complete meals consisting of a main dish and staples, and sales of products in the frozen foods category were higher than the level for the same period of the previous year.

In the ready-made meals business, sales were lower than the level for the same period of the

(Millions of yen)

| (Millions of y | en |
|----------------|----|
|----------------|----|

previous year, affected by the sluggish demand reflecting an increase in teleworking and staying at home.

As a result, net sales of the Food segment decreased by 5.0% year on year to ¥48,392 million, and operating income decreased by 19.3% to ¥825 million.

3) Other

(Millions of yen)

| | First three months of Fiscal 2020 | First three months of Fiscal 2021 | Difference | Change |
|----------------------------|--------------------------------------|--------------------------------------|------------|--------|
| Net sales | 8,847 | 8,161 | (686) | 92.2% |
| Operating income (loss) | 138 | (93) | (232) | _ |

Sales of the engineering business were lower than the level for the same period of the previous year, reflecting stabilization of inquiries for large projects.

Sales of the healthcare business were lower than the level for the same period of the previous year because shipped volume grew little owing to temporary closure and shorter opening hours of various businesses.

As a result, net sales for the Other segment decreased by 7.8% year on year to ¥8,161 million, and operating loss was ¥93 million.

| | | | (Millions of yen |
|----------------------------------|----------------------|---------------------|------------------|
| | As of March 31, 2020 | As of June 30, 2020 | Difference |
| Current assets | 114,534 | 105,201 | (9,332) |
| Non-current assets | 175,832 | 179,397 | 3,564 |
| Deferred assets | 61 | 58 | (3) |
| Total assets | 290,428 | 284,657 | (5,771) |
| Current liabilities | 74,078 | 66,068 | (8,009) |
| Non-current liabilities | 57,768 | 58,660 | 891 |
| Total liabilities | 131,847 | 124,729 | (7,118) |
| Total net assets | 158,581 | 159,928 | 1,347 |
| Total liabilities and net assets | 290,428 | 284,657 | (5,771) |

(2) Overview of financial position

Total assets at the end of the first three months of fiscal 2021 decreased by \$5,771 million from the previous fiscal year end (March 31, 2020) to \$284,657 million. This was mainly because investment securities and property, plant and equipment increased by \$2,460 million and \$1,142 million, respectively, and cash and deposits and notes and accounts receivable - trade decreased by \$5,667 million and \$3,104 million, respectively.

Total liabilities decreased by \$7,118 million from the previous fiscal year end to \$124,729 million. This was mainly because bonds payable and income taxes payable decreased by \$5,000 million and \$2,090 million, respectively.

Net assets increased by \$1,347 million from the previous fiscal year end to \$159,928 million. This was mainly attributable to an increase of \$1,647 million in unrealized holding gain (loss) on securities.

(3) Information on forecast of the consolidated financial results

The outlook for the Japanese economy is expected to remain unclear since it is not known when the COVID-19 pandemic will abate.

In these circumstances, while continuing to exercise due care and implementing measures to prevent infection of customers and employees so as to ensure safety and a stable supply of food as part of efforts to fulfill its social responsibility, the Group aims to achieve further growth as a multifaceted food enterprise.

The Company's forecasts of consolidated business results for the first six months and the full year of the fiscal year ending March 31, 2021 announced on May 14, 2020 are unchanged because the results for the first three months were virtually in line with the forecast.

It is still unclear when the COVID-19 pandemic will abate and what its impact on business results will be. If the forecasts require revision in light of developments from now on, the Company will promptly issue a notification of the revisions.

2. Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

| | FY2020 | (Millions of y First quarter of FY2021 |
|--|---------------------------|---|
| | (As of March 31, 2020) | (As of June 30, 2020) |
| Assets | (115 01 1/14/01 51, 2020) | (115 01 0 010 0 0, 2020) |
| Current assets | | |
| Cash and deposits | 33,829 | 28,161 |
| Notes and accounts receivable - trade | 44,928 | 41,824 |
| Merchandise and finished goods | 14,977 | 14,900 |
| Work in process | 301 | 189 |
| Raw materials and supplies | 16,717 | 16,627 |
| Other current assets | 3,916 | 3,557 |
| Allowance for doubtful accounts | (136) | (59) |
| Total current assets | 114,534 | 105,201 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 42,084 | 42,333 |
| Machinery, equipment and vehicles, net | 20,146 | 19,944 |
| Land | 40,605 | 40,580 |
| Construction in progress | 2,199 | 3,247 |
| Other, net | 1,922 | 1,994 |
| Total property, plant and equipment | 106,957 | 108,100 |
| Intangible assets | | |
| Goodwill | 514 | 486 |
| Other | 1,110 | 1,130 |
| Total intangible assets | 1,624 | 1,616 |
| Investments and other assets | | |
| Investment securities | 61,525 | 63,985 |
| Other assets | 6,355 | 6,349 |
| Allowance for doubtful accounts | (631) | (654) |
| Total investments and other assets | 67,249 | 69,680 |
| Total non-current assets | 175,832 | 179,397 |
| Deferred assets | 61 | 58 |
| Total assets | 290,428 | 284,657 |

| | | (Millions of year |
|---|------------------------|-------------------------|
| | FY2020 | First quarter of FY2021 |
| | (As of March 31, 2020) | (As of June 30, 2020) |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 27,115 | 25,966 |
| Short-term loans payable | 20,824 | 21,860 |
| Current portion of bonds | 5,000 | - |
| Income taxes payable | 2,473 | 382 |
| Provision for bonuses | 710 | 546 |
| Other current liabilities | 17,954 | 17,312 |
| Total current liabilities | 74,078 | 66,068 |
| Non-current liabilities | | |
| Convertible bond-type bonds with subscription rights to shares | 25,092 | 25,087 |
| Long-term loans payable | 12,418 | 12,369 |
| Retirement benefit liability | 5,212 | 4,880 |
| Accrued retirement benefits for directors | 873 | 775 |
| Other non-current liabilities | 14,172 | 15,547 |
| Total non-current liabilities | 57,768 | 58,660 |
| Total liabilities | 131,847 | 124,729 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 12,240 | 12,240 |
| Capital surplus | 11,262 | 11,262 |
| Retained earnings | 109,507 | 109,807 |
| Treasury shares | (3,422) | (3,324) |
| Total shareholders' equity | 129,587 | 129,986 |
| Accumulated other comprehensive income | | |
| Unrealized holding gain (loss) on securities | 24,444 | 26,092 |
| Deferred gain (loss) on hedges | 0 | 2 |
| Foreign currency translation adjustment | 961 | 374 |
| Retirement benefits liability adjustments | (1,267) | (1,218) |
| Total accumulated other comprehensive income | 24,139 | 25,250 |
| Subscription rights to shares | 260 | 183 |
| Non-controlling interests | 4,593 | 4,507 |
| Total net assets | 158,581 | 159,928 |
| Total liabilities and net assets | 290,428 | 284,657 |

(2) Quarterly consolidated statements of income and comprehensive income (Quarterly consolidated statements of income)

| | | (Millions of yer |
|---|--|--|
| | First quarter of FY2020 | First quarter of FY2021 |
| | (From April 1, 2019 to June 30, 2019) | (From April 1, 2020 to June 30, 2020) |
| Net sales | 85,544 | 80,685 |
| Cost of sales | 61,977 | 57,800 |
| Gross profit | 23,567 | 22,885 |
| Selling, general and administrative expenses | 21,080 | 21,240 |
| Operating income | 2,486 | 1,645 |
| Non-operating income | | |
| Interest income | 13 | 15 |
| Dividend income | 693 | 762 |
| Other | 203 | 295 |
| Total non-operating income | 909 | 1,073 |
| Non-operating expenses | | |
| Interest expenses | 53 | 40 |
| Other | 82 | 76 |
| Total non-operating expenses | 136 | 117 |
| Ordinary income | 3,259 | 2,601 |
| Extraordinary income | | |
| Gain on sales of fixed assets | 1 | 1 |
| Gain on sales of investment securities | 504 | - |
| Total extraordinary income | 506 | 1 |
| Extraordinary expenses | | |
| Loss on sales and disposal of fixed assets | 38 | 12 |
| Loss on valuation of investment securities | 42 | - |
| Demolition expenses | 37 | - |
| Loss related to COVID-19 | _ | 121 |
| Total extraordinary expenses | 118 | 133 |
| Profit before income taxes | 3,647 | 2,468 |
| Income taxes - current | 544 | 263 |
| Income taxes - deferred | 590 | 601 |
| Total income taxes | 1,135 | 865 |
| Profit | 2,512 | 1,603 |
| Profit (loss) attributable to non-controlling interests | 21 | (81) |
| Profit attributable to owners of parent | 2,491 | 1,685 |

(Quarterly consolidated statements of comprehensive income)

| | | (Millions of yen) |
|--|--|--|
| | First quarter of FY2020 | First quarter of FY2021 |
| | (From April 1, 2019 to June 30, 2019) | (From April 1, 2020 to June 30, 2020) |
| Profit | 2,512 | 1,603 |
| Other comprehensive income (loss) | | |
| Unrealized holding gain (loss) on securities | (1,358) | 1,675 |
| Deferred gain (loss) on hedges | (16) | 1 |
| Foreign currency translation adjustment | 142 | (586) |
| Retirement benefits liability adjustments | 13 | 49 |
| Share of other comprehensive income of entities accounted for using equity method | 4 | (10) |
| Total other comprehensive income (loss) | (1,215) | 1,129 |
| Comprehensive income | 1,297 | 2,732 |
| (Comprehensive income attributable to) | | |
| Comprehensive income attributable to owners of parent | 1,281 | 2,797 |
| Comprehensive income attributable to non-controlling interests | 15 | (64) |

(3) Notes on quarterly consolidated financial information

(Notes on going concern assumption)

Not applicable.

(Notes to significant changes in the amount of shareholders' equity)

Not applicable.

(Segment information, etc.)

[Segment information]

- I. First Quarter of FY2020 (From April 1, 2019 to June 30, 2019)
- 1. Information on sales and income (loss) by reportable segment

| | | | | | | | (Millions of yen) |
|--|------------------|--------------------|--------|-------------------|--------|-------------------------|---|
| | Rep | eportable segments | | | | | Amounts |
| | Flour Milling | Food | Total | Other (Note 1) | Total | Adjustments (Note 2) | recorded in quarterly consolidated financial statements ^(Note 3) |
| Net sales | | | | | | | |
| Net sales to external customers | 25,770 | 50,926 | 76,696 | 8,847 | 85,544 | | 85,544 |
| Internal sales or transfers between segments | 431 | 199 | 631 | 554 | 1,185 | (1,185) | — |
| Total | 26,201 | 51,126 | 77,328 | 9,402 | 86,730 | (1,185) | 85,544 |
| Segment income | 1,317 | 1,022 | 2,340 | 138 | 2,478 | 8 | 2,486 |

Notes: 1. The "Other" column indicates businesses not included in the reportable segments, including pet food, health food, engineering and real estate leasing.

2. Segment income adjustment of ¥8 million includes elimination of inter-segment transactions and corporate expenses.

3. Segment income is adjusted to reconcile total segment income to operating income in the quarterly consolidated financial statements.

 Information about impairment loss on fixed assets and about goodwill etc. by reportable segment Not applicable.

II. First Quarter of FY2021 (From April 1, 2020 to June 30, 2020)

1. Information on sales and income (loss) by reportable segment

| | | | | | | | (Millions of yen) |
|--|-------------------------|----------------------|---------------|-------------------|--------|-------------------------|--|
| | Rep Flour Milling | ortable segm Food | ents Total | Other (Note 1) | Total | Adjustments (Note 2) | Amounts recorded in quarterly consolidated financial statements ^(Note 3) |
| Net sales | | | | | | | |
| Net sales to external customers | 24,131 | 48,392 | 72,524 | 8,161 | 80,685 | _ | 80,685 |
| Internal sales or transfers between segments | 477 | 126 | 604 | 1,365 | 1,969 | (1,969) | |
| Total | 24,608 | 48,519 | 73,128 | 9,527 | 82,655 | (1,969) | 80,685 |
| Segment income (loss) | 951 | 825 | 1,776 | (93) | 1,682 | (37) | 1,645 |

Notes: 1. The "Other" column indicates businesses not included in the reportable segments, including pet food, health food, engineering and real estate leasing.

2. Segment income (loss) adjustment of ¥(37) million includes elimination of inter-segment transactions and corporate expenses.

3. Segment income (loss) is adjusted to reconcile total segment income to operating income in the quarterly consolidated financial statements.

2. Information about impairment loss on fixed assets and about goodwill etc. by reportable segment Not applicable.